

Annual Report on Finance and Municipal Bonds of Fukuoka City

December 2015

Finance Bureau of Fukuoka City



Contents

1.	Profile of Fukuoka City	2	15.	Operations of Three Fukuoka Public Corporations (FY2014) • • • •	17
2.	Economy of Fukuoka City	3	16.	Trends of Municipal Bond Issues · · · · · · · · · · · · · · · · · · ·	18
3.	Strengths of Fukuoka City	4	17.	Outstanding Municipal Bonds by Account	19
4.	Improved Functionality of Fukuoka Airport • · · · · · · · · · · · · · · · · · ·	6	18.	Trends of Outstanding Municipal Bond	20
5.	Overseas Recognition	7	19.	Major Financial Indicators (FY2014)	21
6.	FY2014 Financial Results	8	20.	Ratios to Judge Financial Soundness(4 indicators) $\cdot \cdot \cdot \cdot$	22
7.	Revenue (General Account) · · · · · · · · · · · · · · · · · · ·	9	21.	Ratios to Judge Financial Soundness (Outlook for effective bond expense ratio) •	23
8.	Tax Revenue	10	22.	Measures to Improve Financial Soundness and Progress·	24
9.	Expenditure (General Account) · · · · · · · · · · · · · · · · · · ·	11	23.	"Administrative and Fiscal Renewal Plan"	25
10.	FY2014 Special Accounts Summary · · · · · · · · · · · · · · · · · · ·	12	24.	Startup City Fukuoka · · · · · · · · · · · · · · · · · · ·	26
11.	FY2014 Profit and Loss for Corporate Account · · · · · · ·	13	25.	Industrial Clusters for City Development	
12.	Trends of Profit/Loss for Corporate Account	14		(Attraction of domestic and international enterprises)	27
13.	Status of Fukuoka Municipal Subway······	15	26.	Credit Ratings of Fukuoka City	28
14.	Operations of Extra-governmental Organizations	16	27.	FY2015 Fukuoka City Plan for Municipal Bond Public Offerings · · ·	29

Fukuoka City's Trees





Round Leaf Holly

Fukuoka City's Flowers





Cotton Rosemallow Sasanqua Camellia

Fukuoka City's Birds



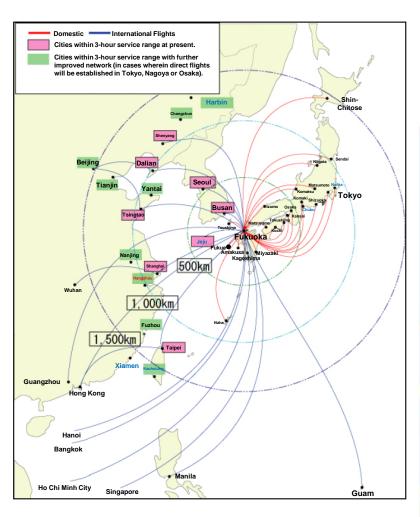


Black-headed Gull

Meadow Bunting



1. Profile of Fukuoka City



- The population of Fukuoka City is approximately 1.52 million (6th largest among ordinance-designated cities). The number of households is approximately 760,000.
- Geographically, within the 1,500-km radius of Fukuoka City, there are major Japanese cities (Osaka, Tokyo, Sapporo) and major East Asian cities (Busan, Shanghai, Beijing, Taipei, etc.).
- Fukuoka is the best location for exchange with Asian countries such as Korea and China.





2. Economy of Fukuoka City

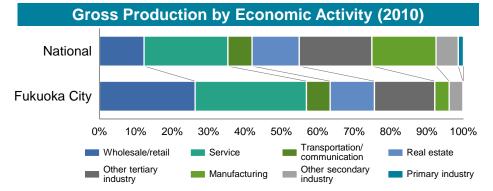
- Fukuoka City has developed as the center of commerce, business and culture of the Kyushu/Yamaguchi Economic Bloc with 15 million People. The gross production of the city is the fourth largest among ordinance-designated cities, following Osaka, Nagoya and Yokohama.
- In Fukuoka City, there are clusters of branch offices of the national government (e.g. local branch offices), branch offices of large corporations, and corporations in finance and service industries. Due to its historic background as a commercial city since the Middle Ages, approximately 90% of its industrial structure is composed of the tertiary industry, such as wholesale/retail industry and service industry.

Kyushu/Yamaguchi Economic Bloc with 15 Million People



Economic Structure of Fukuoka City							
Gross Production	¥ 6,565,600 million	No.4 /14 ordinance- designated cities Organizations announced as of 2010					
Income per Capita	¥3.068 million	No.2 /14 ordinance- designated cities Organizations announced as of 2010					
Day/Night Population	111.9%	No.3 /19 ordinance- designated cities					
% of Employees in Tertiary Industries	87.4%	No.3 /19 ordinance- designated cities					
Sale of Goods	¥1,564,100 million	No.3 /20 ordinance- designated cities					

 ^{*} The figures of "gross production" and "income per capita" are of FY2010: "Day/Night Population" of FY2010: "% of Employees in Tertiary Industries" of FY2009; and "Sale of Goods" of FY2012.



Gross Pro	duction (2010)
Osaka	18,518.9 billion
Yokohama	12,601.2 billion
Nagoya	11,602.5 billion
FUKUOKA	6,565.6 billion
Sapporo	6,352.5 billion
Kobe	6,241.4 billion
Kyoto	5,637.1 billion
Kawasaki	5,029.4 billion
Hiroshima	4,816.6 billion
Sendai	4,160.4 billion
Saitama	3,965.2 billion
Kitakyushu	3,427.7 billion
Chiba	3,423.4 billion
Okayama	2,700.4 billion

Niigata city, Sagamihara city, Sakai city, Shizuoka city, Hamamatsu city, and Kumamoto city do not calculate the gross city production.

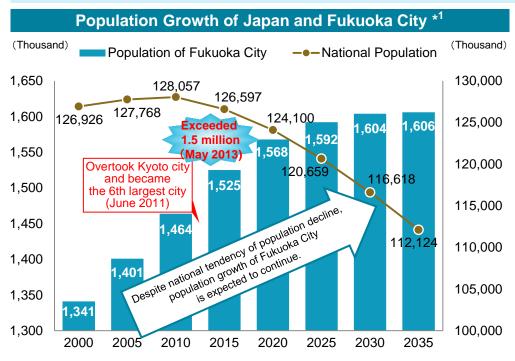


3. Strengths of Fukuoka City (1) (Population Growth)

■ The population of Fukuoka City has been increasing at a rate of more than 10,000 every year. The population is expected to continue growing in the next 20 years.

*According to the national census results since 2010, Fukuoka has the largest population growth rate and increase in number among ordinance-designated cities (Growth rates: 1) Fukuoka, 2) Sendai, 3) Saitama; Increase in number: 1) Fukuoka, 2) Kawasaki, 3) Sapporo)

- The demographic mix is 13.2% of young population (age 0 to 14), 65.4% of productive population (age 15 to 64), and 20.1% of old age population (age 65+). The average age of 43.0 years old. The City has the youngest and most active age composition among designated cities. (As of April 1, 2015)
- 20 universities and junior colleges are located within Fukuoka City. The ratio of students is 5.1%, which is third highest next to Kyoto City and Tokyo 23 Wards in Japan.



^{* 1.} Fukuoka City's estimation based on "Population Projection for Japan" (January 2012, National Institute of Population and Social Security Research)

^{* 3.} The figures of the "ratio of productive population" and "average age" are based on 2010 National Census.

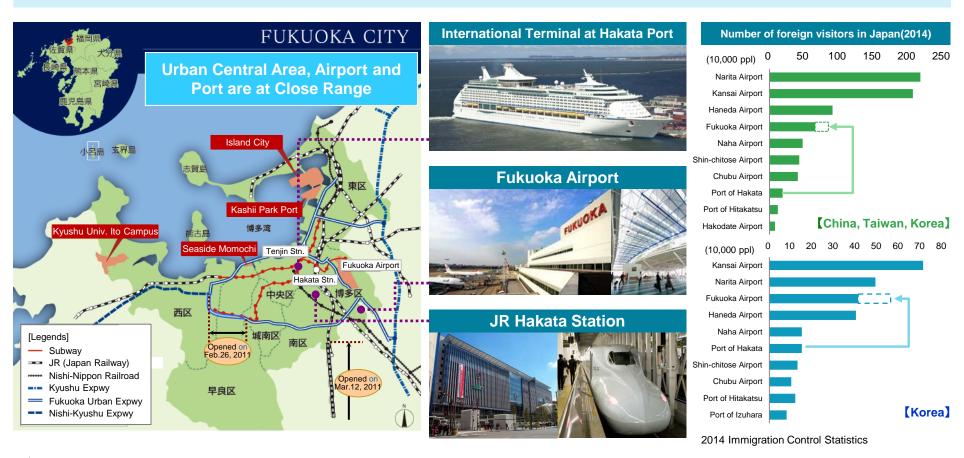
Population growth rate ²		Ratio productive po		Average age (years old) ^{∗3}	
FUKUOKA	4.1%	Kawasaki	69.3%	Kawasaki	41.5
Kawasaki	2.9%	FUKUOKA	68.2%	FUKUOKA	41.9
Saitama	2.7%	Sapporo	67.5%	Sendai	42.3
Sendai	2.4%	Sendai	67.2%	Sagamihara	42.8
Sapporo	1.5%	Sagamihara	67.1%	Saitama	42.8
Hiroshima	1.0%	Saitama	66.5%	Hiroshima	43.1
Osaka	0.9%	Yokohama	66.2%	Yokohama	43.4
Okayama	0.7%	Osaka	65.1%	Okayama	43.6
Sagamihara	0.7%	Nagoya	64.7%	Nagoya	43.8
Yokohama	0.6%	Hiroshima	64.4%	Chiba	44.0
Kumamoto	0.6%				
Chiba	0.5%	Niigata	63.9%	Sakai	44.3
Nagoya	0.5%	Kobe	63.5%	Sapporo	44.4
Sakai	▲0.4%	Okayama	63.4%	Kyoto	44.6
Kyoto	▲0.5%	Kyoto	63.4%	Hamamatsu	44.7
Kobe	▲0.7%	Sakai	63.1%	Osaka	44.8
Niigata	▲0.9%	Chiba	63.1%	Kobe	45.0
Hamamatsu	▲1.4%	Hamamatsu	62.3%	Niigata	45.3
Shizuoka	▲1.7%	Shizuoka	62.1%	Shizuoka	45.9
Kitakyushu	▲2.0%	Kitakyushu	61.3%	Kitakyushu	46.1



^{* 2.} The "Population growth rate" represents growth rate of the estimated population of 2015 from the 2010 National Census .

3. Strengths of Fukuoka City (2) (Transportation Networks)

- Fukuoka City has a compact layout of the airport, harbor, rail lines (conventional and Shinkansen), expressways, and other transportation networks.
- The urban transportation network has further improved since the opening of entire lines of Kyushu Shinkansen (Kagoshima route) (in March 2011) and completion of the Fukuoka City Outer Ring Road (July 2012).
- Fukuoka Airport ranks third in Japan in terms of the number of passengers (about 19.70 million) and fifth in terms of trade (¥801.1 billion). The airport has flights to 24 overseas cities, mainly in Asia.
- The Port of Hakata served about 870,000 international passengers in 2014, and has been ranked first in number in Japan every year since 1993.



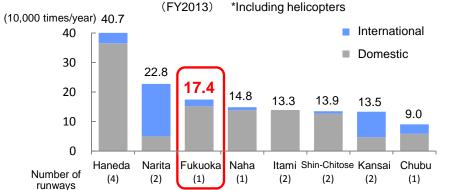


4. Improved Functionality of Fukuoka Airport

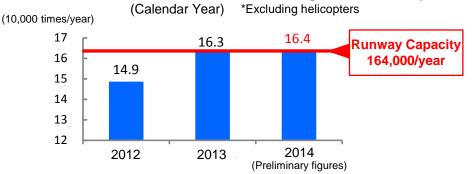
- The annual number of takeoffs and landings at Fukuoka Airport is the third largest in Japan (number one among the airports that have only one runway).
- The number of takeoffs and landings in 2014 was approximately 164,000, and it is becoming very crowded. In order to respond to the future air traffic demand, it is necessary to strengthen its function.
- The Japanese government is planning to increase the number of runways, and the environmental impact assessment (environmental assessment) process began in FY2012. The estimated total cost is ¥164.3 billion, out of which, Fukuoka City is expected to cover approximately ¥20 billion, based on the estimates from the cost sharing in the past.

Current Status of Fukuoka Airport

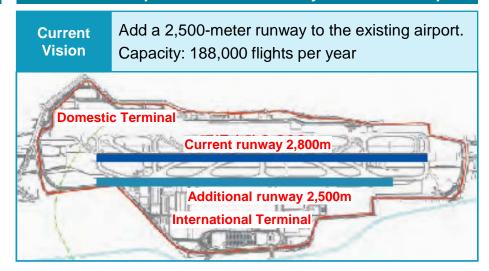
Annual Number of Takeoffs and Landings in Major Airports in Japan



Trends of Number of Takeoffs and Landings at Fukuoka Airport



Initiatives to Improve the Functionality of Fukuoka Airport



Project Cost	¥160 billion (Estimate)
Business Plan	Present: In the process of Environmental Impact Assessment (from FY2012) Business plan to start by the end of FY2015 (Business period will be about 10 years.)



5. Overseas Recognition

Ranked 12th among the World's 25 Most Livable Cities (2015) UK MONOCLE magazine 2015 "Quality of Life: the Most Livable Cities in the World Ranking"



Fukuoka City has been chosen for 8 consecutive years in the "Quality of Life: The Most Livable Cities in the World Ranking," which is annually published in the UK global information magazine, "MONOCLE."

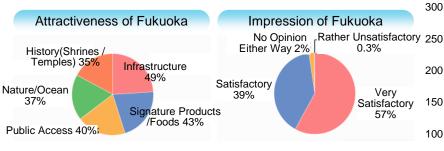
Fukuoka City Article (Excerpt from "MONOCLE")

More than half of the city is covered in greens, with mountains, the ocean and fields close by. Its crime rate is low, small businesses are energized in the city and commuting by bicycle is currently popular. Fukuoka, which is a port city in Kyushu, is experiencing a construction boom and it is expected that the city, which has gone through rapid development, will become even better. The capability of the city mayor is also having a positive impact.

TOP 25 Most Livable Cities								
1	Tokyo	8	Helsinki					
2	Vienna	9	Munich					
3	3 Berlin		Zurich					
4	4 Melbourne		Copenhagen					
5	Sydney	12	FUKUOKA					
6	6 Stockholm		Singapore					
7	Vancouver	14	Kyoto					

Number One in the Number of International Convention Held among Ordinance-designated Cities

Reputation among Foreign Convention Participants





Fukuoka Int'l Congress Center Marine Messe Fukuoka



Fukuoka Kokusai Center

Fukuoka city is number one in the number of international convention held in major cities Fukuoka city is number one in the number of international convention held in major cities 250 200 2009 2010 2011 2012 2013 Fukuoka Pyokohama Kyoto Nagova Osaka Sapporo Kobe Chiba Sendai Kitakyushu

Trends in Number of International Convention Held in Major Cities

6. FY2014 Financial Results

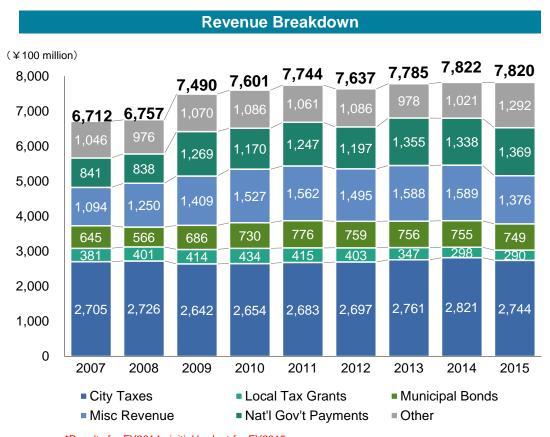
Category		FY 2014 Results (A)	FY 2013 Results (B)	YoY Change (C) =(A)-(B)
General Account	Revenue	¥ 782.2 billion	¥ 778.5 billion	¥ 3.7 billion
General Account	Expense ¥ 771.1 billion	¥ 766.8 billion	¥ 4.3 billion	
Charial Associat	Revenue	¥ 902.8 billion	¥ 813.3 billion	¥ 89.5 billion
Special Account	Expense	¥ 899.8 billion	¥ 809.9 billion	¥ 89.9 billion
Corporate	Revenue	¥ 207.6 billion	¥ 180.2 billion	¥ 27.4 billion
Account	Expense ¥ 250.8 billion	¥ 210.8 billion	¥ 40.0 billion	
Total	Revenue	¥ 1,892.7 billion	¥ 1,772.1 billion	¥ 120.6 billion
iotai	Total Expense ¥ 1,921.7 billion	¥ 1,921.7 billion	¥ 1,787.5 billion	¥ 134.2 billion

^{*}Totals may not match sums of individual figures due to rounding.



7. Revenue (General Account)

- Tertiary industries account for about 90% of Fukuoka City's gross production, giving the city a comparatively stable tax base.
- Fukuoka ranks highly among ordinance-designated cities in terms of the ratio of independent revenue sources, mainly city taxes.
- The city expects city tax revenue to increase 6.0 billion yen (2.2%) from the FY2013 settlement due to higher corporate municipal tax revenue from improved corporate earnings and increased property tax revenue from a rise in newly constructed houses.



major revenue Sources for Gramanos assignatou Griss (2011)								
Independent re	venue pct.	Local allocation tax		Municipal bonds				
Nagoya	65.9%	Kawasaki 0.3% Osaka		Osaka	7.4%			
Kawasaki	63.9%	Nagoya 0.6%		Nagoya	7.9%			
Chiba	62.7%	Saitama	1.4%	FUKUOKA	9.8%			
Yokohama	61.9%	Yokohama	1.7%	Hamamatsu	10.2%			
Osaka	61.3%	Chiba	2.0%	Yokohama	10.3%			
Saitama	61.3%	Osaka	2.2%	Chiba	10.4%			
FUKUOKA	61.1%	Sagamihara 3.5%		Kawasaki	10.5%			
Sendai	58.4%	FUKUOKA	3.8%	Sendai	11.1%			
Sagamihara	56.4%	Shizuoka	4.4%	Kobe	11.3%			
Shizuoka	56.3%	Sendai	5.0%	Sapporo	11.3%			
Hamamatsu	55.6%	Hiroshima	6.7%	Saitama	11.9%			
Kyoto	54.6%	Sakai	6.7%	Kyoto	12.0%			
Kobe	53.5%	Kyoto	7.3%	Sagamihara	12.2%			
Hiroshima	51.5%	Kobe	7.7%	Hiroshima	12.3%			
Kitakyushu	49.4%	Hamamatsu	7.7%	Kitakyushu	13.4%			
Sapporo	48.4%	Okayama	9.0%	Shizuoka	13.8%			
Niigata	48.2%	Kitakyushu	10.1%	Sakai	13.8%			
Okayama	47.6%	Sapporo	10.4%	Kumamoto	14.5%			
Sakai	45.9%	Niigata	11.0%	Okayama	16.7%			
Kumamoto	43.6%	Kumamoto	11.6%	Niigata	17.4%			

Major Revenue Sources for Ordinance-designated Cities (2014)

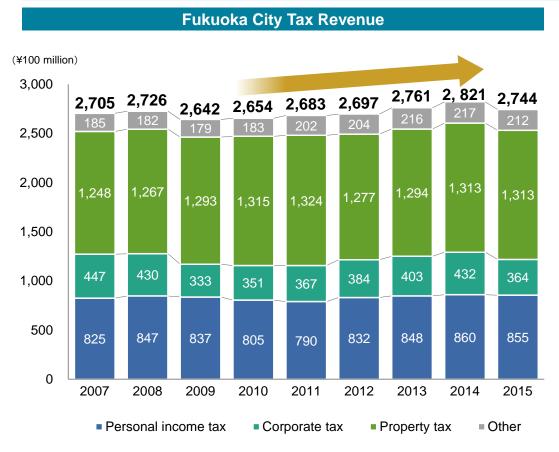


^{*}Results for FY2014, initial budget for FY2015

^{*} To compare with the other cities, the figures are calculated on the general account basis.

8. Tax Revenue

- The tax revenue base is relatively stable due to the steady annual population increase. Furthermore, Fukuoka City ranks highly among ordinance-designated cities with respect to tax revenue per capita.
- In the FY2014 settlement, tax revenue is expected to increase to 282.1 billion yen, up 6.0 billion yen, or 2.2%, from the previous fiscal year, reflecting the increase in the number of tax payers with salary income, improvement in corporate earnings and the impact of newly constructed houses and extended houses.



rax Revenue at Ordinance-designated Cities (F12014)								
	Tax per capita	<refere< th=""><th>ence></th></refere<>	ence>					
City	(Yen)	Tax revenue (Million yen)	Population					
Osaka	246,842	659,256	2,670,766					
Nagoya	222,748	503,508	2,260,440					
Kawasaki	205,162	296,559	1,445,484					
Yokohama	193,424	719,972	3,722,250					
FUKUOKA	189,823	282,136	1,486,314					
Chiba	181,824	174,983	962,376					
Saitama	178,591	225,182	1,260,879					
Shizuoka	178,461	127,734	715,752					
Kyoto	177,614	252,119	1,419,474					
Kobe	177,328	275,006	1,550,831					
Sendai	172,884	182,135	1,053,509					
Hiroshima	171,772	204,133	1,188,398					
Hamamatsu	162,056	131,317	810,317					
Kitakyushu	161,276	157,555	976,925					
Okayama	159,958	112,935	706,027					
Sakai	156,593	132,747	847,719					
Sagamihara	156,389	111,841	715,145					
Niigata	150,375	120,964	804,413					
Sapporo	148,128	286,778	1,936,016					
Kumamoto	133,791	98,325	734,917					

Tax Revenue at Ordinance-designated Cities (FY2014)

^{*}Results for FY2014, initial budget for FY2015

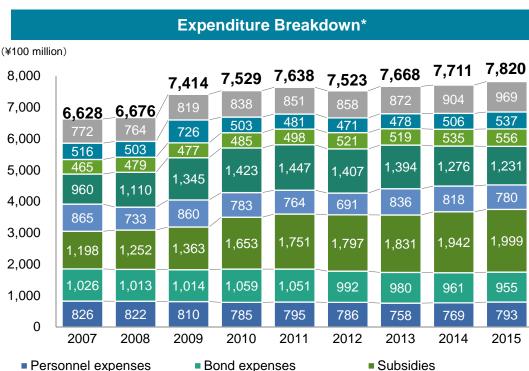


Estimated population as of January 1, 2015.

Tax per capita = tax (round down to closest million yen) / population

9. Expenditure (General Account)

- Among mandatory expenses, personnel expenses make up an extremely small portion as Fukuoka City has engaged for long in outsourcing trash. collection, privatizing of day-care centers, etc.
- On the other hand, bond expenses continued to stay at a high level in spite of a steady reduction in municipal bond outstanding amount. Subsidies such as public assistance, welfare for people with disability and operational cost for day-care centers are also on a rise.
- In the FY2014 settlement, social assistance expenditure has increased about 6% compared to the previous year due to the start of temporary welfare benefit payment and temporary special benefit payment to child-rearing households, and an increase in number of people with disabilities.



Supplementary expenses

Bond expenses

Investiments and loans

Subsidies

Ordinary construction

Others

Contributions

Mandatory Expenses as a % of Total Expenditures At Ordinance-designated Cities (FY2014)

Personnel ex	xpenses	Bond exp	enses	Subsid	ies
FUKUOKA	9.8%	Sapporo	9.2%	Sendai	16.7%
Sapporo	10.8%	Sagamihara	9.2%	Niigata	18.6%
Sendai	11.9%	Sakai	9.4%	Shizuoka	19.9%
Kitakyushu	12.7%	Kumamoto	10.8%	Hamamatsu	21.9%
Osaka	12.7%	Saitama	10.9%	Chiba	23.4%
Yokohama	13.7%	Niigata	10.9%	Saitama	23.6%
Sakai	13.9%	Sendai	11.1%	Kitakyushu	24.2%
Niigata	14.2%	Kawasaki	11.5%	FUKUOKA	24.7%
Chiba	14.5%	Kyoto	12.0%	Okayama	25.3%
Hiroshima	14.8%	Okayama	12.1%	Kawasaki	25.7%
Kawasaki	14.9%	Hiroshima	12.7%	Nagoya	25.9%
Nagoya	15.4%	Kitakyushu	12.8%	Kobe	26.2%
Kyoto	15.4%	Yokohama	13.3%	Yokohama	26.9%
Okayama	15.6%	FUKUOKA	13.6%	Sagamihara	27.0%
Saitama	16.1%	Nagoya	14.1%	Kyoto	27.2%
Shizuoka	16.2%	Hamamatsu	14.1%	Hiroshima	27.8%
Hamamatsu	16.3%	Shizuoka	14.5%	Kumamoto	29.0%
Kumamoto	16.3%	Chiba	15.3%	Sapporo	30.2%
Kobe	16.4%	Kobe	15.5%	Osaka	31.6%
Sagamihara	16.8%	Osaka	16.3%	Sakai	32.5%

^{*} To compare with the other cities, the figures are calculated on the general account basis.



^{*}Results for FY2014, initial budget for FY2015

10. FY2014 Special Accounts Summary

- For FY2014, actual balance of special accounts was approximately ¥2.9 billion surplus, a decrease of approximately ¥0.2 billion from the previous fiscal year (approximately ¥3.1 billion).
- Transfer from general account (excluding municipal bond management special account) was approximately ¥41.5 billion, an increase of approximately ¥1.4 billion from the previous fiscal year.

Unit: ¥Million

Account Category	Revenue	Expenditure	Difference	Carry-forwards	Effective Income	Inflow from General Account	Outflow to General Account
Latter-stage Elderly Healthcare	16,026	15,921	105	0	105	3,207	0
National Health Insurance	146,505	146,311	194	11	183	17,538	0
Nursing Care Insurance	89,397	88,539	858	0	858	12,775	0
Mother-infant Welfare Loans	1,220	502	718	0	718	18	0
Community Sewage	425	425	0	0	0	271	0
Chuo Wholesale Market	13,882	13,875	7	0	7	3,006	0
Port Maintenance	25,836	25,592	245	1	243	59	0
City-run Ferry	1,597	1,597	0	0	0	673	0
Hakozaki Land Readjustment	1,275	1,275	0	0	0	1,273	0
Ito Land Readjustment	3,420	3,348	72	0	72	774	0
Kashii Station Land Readjustment	5,809	5,645	164	164	0	1,697	0
Advanced Purchase of Public Lands	3,997	3,997	0	0	0	0	0
Parking Lots	518	518	0	0	0	217	0
Property Ward	236	236	0	0	0	0	0
City-run Boat Racing Arena	85,903	85,265	638	0	638	0	1,500
Special Account for City Hospital Institute Business Debt Management	14,288	14,288	0	0	0	0	0
City Bond Management	492,464	492,464	0	0	0	96,690	75,522
Total	902,798	899,798	2,999	176	2,824	(41,509) 138,199	77,022
FY 2013 Balance	813,321	809,856	3,465	341	3,124	(40,113) 138,749	76,921

^{*} The "Special Account for City Hospital Institute Business Debt Management" was established in FY2010 (as a result of a new law concerning the hospital business).

^{*} Totals may not match sums of individual figures due to rounding.



^{*} Figures in parentheses under "Inflow from General Account" exclude municipal bond management special account.

11. FY 2014 Profit and Loss for Corporate Account

78,973

Corporate Account Name		Sewer	Water	Industrial Water	High-speed Rail (subway)	
Income Statement	/Loss	Operating Revenue	42,979	30,951	202	26,698
		Operating Expense	40,837	27,076	175	25,780
	come	Operating Income	2,142	3,874	27	917
	ary In	Non-operating Income	11,561	3,596	6	5,851
	Ordinary Income/Loss	Non-operating Expense	8,810	2,806	11	4,895
com		Ordinary Income	4,893	4,665	22	1,874
<u>n</u>	Net Income/Loss	Extraordinary Income	135	1,725	15	0
		Extraordinary Loss	225	3,747	0	8,263
		Net Income	4,803	2,644	37	▲ 6,389
	Ear	nings Surplus	23,719	40,923	485	▲ 142,488
Of which, Additions from General Account		17,258	283	-	1,817	
	Subsidies		-	213	-	1,817
	Con	tributions	17,258	70	-	-
_	Capital Inadequacy		-	-		-

						Unit: ¥Million
Corporate Account Name			Sewer	Water	Industrial Water	High-speed Rail (subway)
	"	Fixed	781,671	343,109	1,374	376,922
	Assets	Current	24,201	14,057	193	975
	4	Total	805,871	357,166	1,567	377,897
*	SS	Fixed	616,591	187,379	637	341,955
Balance Sheet	-iabilities	Current	42,381	15,986	81	46,768
ance	ٿ	Total	658,973	203,365	718	388,723
Bal		Paid-in Capital	101,052	93,136	279	120,766
	Equity	Retained Earnings	45,847	60,665	570	▲ 131,592
		Total	146,899	153,801	849	▲ 10,826
	Lia	bilities + Equity	805,871	357,166	1,567	377,897

198,989

2,785



Future Burden on

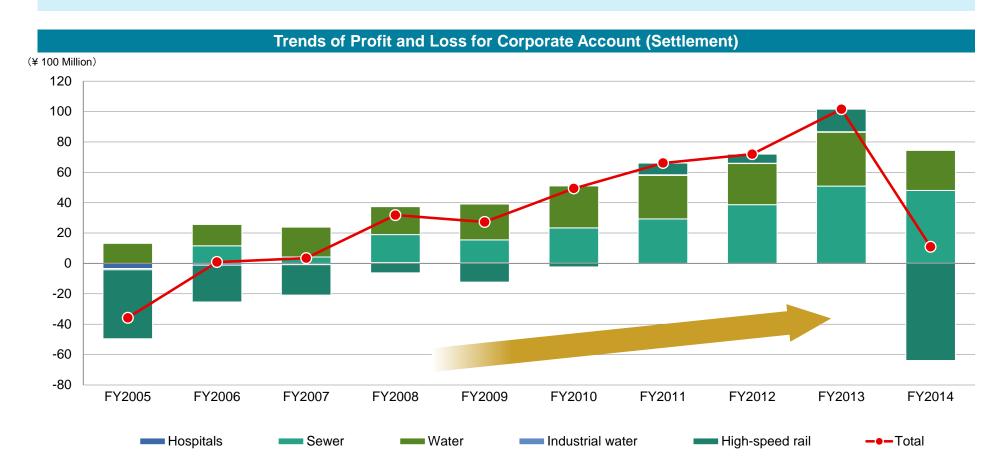
General Account

In FY2014, accounting standards were changed for corporate accounting. Borrowed capital and part of surplus funds, which were booked under shareholders' equity in FY2013, are categorized under fixed liabilities from FY2014.

^{*} Totals may not match sums of individual figures due to rounding.

12. Trends of Profit/Loss for Corporate Account

- As a whole, Fukuoka City has maintained surplus for the corporate account.
- Although high-speed rail business had been having negative earnings since subway Line No. 3 opened in 2005, the balance became positive in 2011 and remains in surplus since then. Losses for FY2014 are ¥6.4 billion due to the posting of extraordinary losses following the revision of the accounting standards.
- Hospital business has been separated from the municipal accounting since 2010 when it became an independent administrative institution.

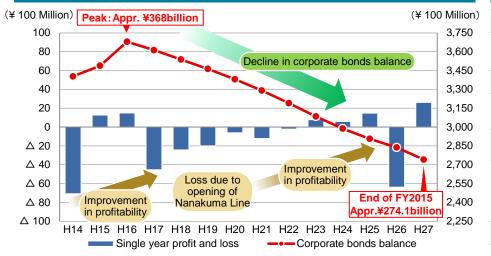




13. Status of Fukuoka Municipal Subway

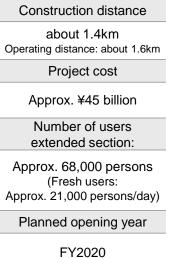
- Although the revenue has reported deficit since 2005 mainly due to increased capital cost by opening of the Nanakuma Line (February 2005), the performance has improved gradually as defrayment of capital cost decreases. In FY2011, the revenue balance became surplus after the entire route of the Kyushu Shinkansen Line was opened and large-scale commercial facility was opened. In FY2013, the revenue balance also became surplus. The current long-term estimates are that the single year profit and loss will become surplus in FY2040.
- The corporate bond outstanding has been decreasing annually after an all-time high of approximately ¥368 billion at the end of FY2004. At the end of FY2015, it was approximately ¥274.1 billion, and it is anticipated to continue decreasing in the future.
- With respect to extension of the subway Nanakuma Line between Tenjin-Minami and Hakata, the national government approved provision of subsidy in FY2012 and Fukuoka City obtained the permission for rail business, etc. In FY2013, we carried forward the procedures required for commencement of work, such as construction work approval, etc., and began construction. It will take 7 years for construction, and planned opening year is FY2020.
- Losses for FY2014 were ¥6.4 billion due to the posting of extraordinary losses following the revision of the accounting standards.

Trends of Profitability (Single Year Profit and Loss)



*Results for FY2014, initial budget for FY2015

Overview of the Nanakuma Line Extension Project (Tenjin-Minami and Hakata)





14. Operations of Extra-governmental Organizations

- At present, there are 33 extra-governmental organizations of Fukuoka City to which the city has contributed to 25% or more of the total capital/funds, etc.
- Between FY 2004 and the end of FY 2012, the city has cut back 12 out of 43 organizations except for ACROS Fukuoka, whose major investor is Fukuoka Prefecture based on the First and Second Extra-governmental Organization Act Plan.
- In FY2013, Fukuoka City developed the Third Extra-governmental Organization Act Plan (FY2013 to FY2016). We will continue cutting back extra-governmental organizations.

Fukuoka City Extra-governmental Organizations <FY2014 Financial Results>

	Organization	Ownership	Total net assets or Total net profit (Million yen)	Out of which, general net assets or earning surplus (Million yen)
1	Fukuoka City Land Development Public Corp.	100%	2,036	1,996
2	Fukuoka-Kitakyushu Expressway Public Corp.	37%	222,226	928
3	Fukuoka City Housing Public Corp.	100%	3,232	1,414
4	Fukuoka Pref. Road Public Corp. ※Extra-governmental organization of Fukuoka Pref.	28%	26,669	
5	Fukuoka Asian Urban Research Center (Public interest incorporated foundation)	100%	32	2
6	Fukuoka City International Foundation (foundation)	28%	4,013	176
7	Fukuoka City Foundation for Arts and Cultural Promotion (foundation)	100%	660	93
8	Fukuoka City Sports Association (former Sports Promotion Organization) (foundation)	73%	241	23
9	Fukuoka City Social Welfare Foundation	100%	219	91
10	Fukuoka Environment Foundation	100%	2,365	2,345
11	Institute of Systems, Information Technologies and Nanotechnologies (ISIT) (foundation)	83%	505	205
12	Fukuoka City SME Employee Welfare Association (foundation)	100%	224	214
13	Fukuoka Convention & Visitors Bureau (foundation)	95%	823	27
14	Fukuoka Convention Center (foundation)	93%	8,007	7,506
15	Fukuoka City Marine Processing Public Corp. (foundation)	100%	100	90
16	Fukuoka City Greenery Association (foundation)	100%	1,460	278
17	Hakata Station Area Readjustment Project Museum (foundation)	100%	601	108

	Organization	Ownership	Total net assets or Total net profit (Million yen)	Out of which, general net assets or earning surplus (Million yen)
18	Fukuoka City Facility Development Corp. (foundation)	100%	222	22
19	Hakata Kaiin Kaikan	40%	213	181
20	Fukuoka City Disaster Prevention Association (foundation)	100%	11	1
21	Fukuoka City Water Service Public Corp. (foundation)	67%	16	1
22	Fukuoka City Transportation Business Promotion Association	100%	241	231
23	Fukuoka City School Meals Public Corp. (foundation)	50%	52	42
24	Fukuoka Clean Energy Co., Ltd.	51%	8,826	3,969
25	Port of Hakata Development Co., Ltd.	51%	12,693	6,293
26	Hakata Port Terminal Co., Ltd.	51%	4,571	3,871
27	Fukuoka City Education Promotion Association (foundation)	47%	1,133	836
28	Hakataza Theater Co., Ltd.	27%	434	▲606
29	Fukuoka Soft Research Park Co., Ltd.	47%	5,215	▲1,713
30	Fukuoka Tower Co., Ltd.	33%	3,726	726
31	Fukuoka Underground Mall Development Co., Ltd.	49%	10,928	3,489
32	Sun Selco Building Management Co., Ltd.	30%	141	91
33	Fukuoka City Hospital Organization (Local incorporated administrative agency)	100%	4,925	4,262
34	ACROS Fukuoka (Public interest incorporated foundation) Extra-governmental organization of Fukuoka Pref.	33%	954	98

FY2015 Fukuoka City Disaster Prevention Association (foundation) was abolished.



^{*}Abolished or integrated organizations (Second Extra-governmental Organization Act Plan)

FY2010 Fukuoka City Sports Promotion Foundation was integrated with Fukuoka City Sport Association.

FY2011 Fukuoka City Sewage Research Center was abolished.

FY2012 Fukuoka City Healthy Living Foundation and Fukuoka City Umizuri-Park Management Foundation were abolished.

FY2014 Yokatopia Foundation and the Fukuoka International Association merged to launch Fukuoka City International Foundation.

15. Operations of Three Fukuoka Public Corporations (FY2014)

- All of the three public corporations of Fukuoka City continues stable operation, having substantial retained earnings.
- Fukuoka City Housing maintains stable operation centering on rental housing business and municipal housing management business. [Number of managed housing as of the end of FY2014: rented housing 199, municipal housing 31,392]
- Fukuoka-Kitakyushu Expressway has redeemed 27% of the roads under its management (as of the end of FY2014). It has also sets aside "allowance for losses from road business" of approximately ¥24.5 billion in preparation for money-losing risk in future. [Road extension as of the end of FY2014: 106.3 km (out of which, Fukuoka Expressway 56.8 km)].
- Fukuoka City Land Development is engaged in acquisition of sites, etc. related to the state projects other than city business. However, as of the end of FY2014, we only hold lands for the city projects. (Land owned as of the end of FY2014: Approx. ¥8.1 billion for city projects)

		Public Corporation Name	Fukuoka City Housing	Fukuoka- Kitakyushu Expressway	Fukuoka City Land
Si	₂ Capital		10	221,298	40
Investments		Of which, investment by Fukuoka City	10	81,901	40
ves		(% of total)	100	37	100
드	Nur	mber of investors	1	3	1
		Fixed assets	3,837	1,249,103	1,040
	Assets	Current assets	3,522	5,749	8,870
	Ass	Deferred assets	0	860	0
		Total assets	7,359	1,255,712	9,910
پ		Current Liabilities	1,297	88,787	351
hee	ties	Fixed Liabilities	2,830	580,808	7,523
Balance Sheet	Liabilities	Allowances based on special laws (special reserves)	0	363,892	0
ala		Total liabilities	4,127	1,033,487	7,874
ш		Capital	10	221,298	40
	ξ	Retained earnings	3,222	928	▲ 18
	Equity	Legal reserves	0	0	2,014
		Total equity	3,232	222,226	2,036
	Tot	al Liabilities and Equity	7,359	1,255,712	9,910

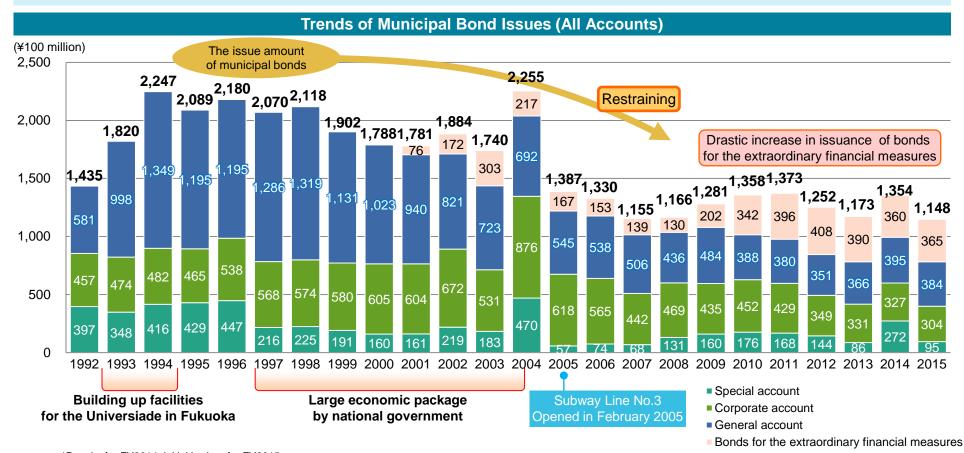
						Unit: ¥million
		Public Corporation Name		Fukuoka City Housing	Fukuoka- Kitakyushu Expressway	Fukuoka City Land
	se	Operating revenue	(a)	6,790	57,176	2,554
	çper	Operating expenses	(b)	6,554	47,087	2,538
	me/E	General and administrative expenses	(c)	91	1,406	47
	i O O	Operating income	(d=a-b-c)	145	8,683	▲30
	<u>></u>	Non-operating income	(e)	25	52	13
Statement	Ordinary Income/Expense	Non-operating expenses	(f)	30	8,685	0
ıten		Ordinary income	(g=d+e-f)	140	50	▲ 18
Sta		Extraordinary gain	(h)	48	0	0
ncome	S	Extraordinary loss	(i)	99	0	0
ncc	Items	Income before legal reserves	(j=g+h-i)	88	50	▲ 18
	Z	Reversal of legal reserve	(k)	0	0	0
	Extraordinary	Provisions for legal reserve	s (I)	0	0	0
	aor	Income taxes	(m)	0	0	0
	Ext	Net income (n=g+h-i-m)	_	50	▲ 18
	_	Net income – Housing Public Corp.	(n=j+k-l-m)	88		

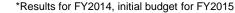
Totals may not match sums of individual figures due to rounding.



16. Trends of Municipal Bond Issues

- The amount of bonds issued by the municipality has been restrained to almost half of the peak amount for all accounts. Bonds for the extraordinary financial measures (a substitute measure of the local allocation tax) have been increasing FY2009, this is because the allotment of temporary financial measure bonds (from the government to designated cities with relatively good financial strength) has increased significantly.
- In FY2014, we were able to restrain the municipal bond issuance by controlling the issue of temporary financial measure bonds and by utilizing temporary grants from the government.







17. Outstanding Municipal Bonds by Account

- The general account represents about 57% of Fukuoka City's outstanding bonds and the corporate account represents about 35%.
- Sewer and High-speed railway (subway) business have increased percentages in the corporate account.

Corporate Account	Bonds outstanding (100 million yen)	Pct. for all accounts (%)
Sewer	4,163	17.3
Water	1,326	5.5
Industrial water	5	0.0
High-speed rail (subway)	2,820	11.7
Total	8,314	34.5

Corporate Account	Bonds outstanding (100 million yen)	Pct. for all accounts (%)
Mother-infant Welfare fund	52	0.2
Community Sewage	17	0.1
Chuo Wholesale Market	387	1.6
Port Maintenance	1,069	4.4
City-run Ferry	5	0.0
Hakozaki Land Readjustment	78	0.3
Ito Land Readjustment	156	0.6
Kashii Station Land Readjustment	130	0.6
Advanced Purchase of Public Lands	35	0.1
Parking Lots	18	0.1
City-run Boat Racing Arena	0	0.0
Special Account for City Hospital Institute Business Debt Management	207	0.9
Total	2,154	8.9

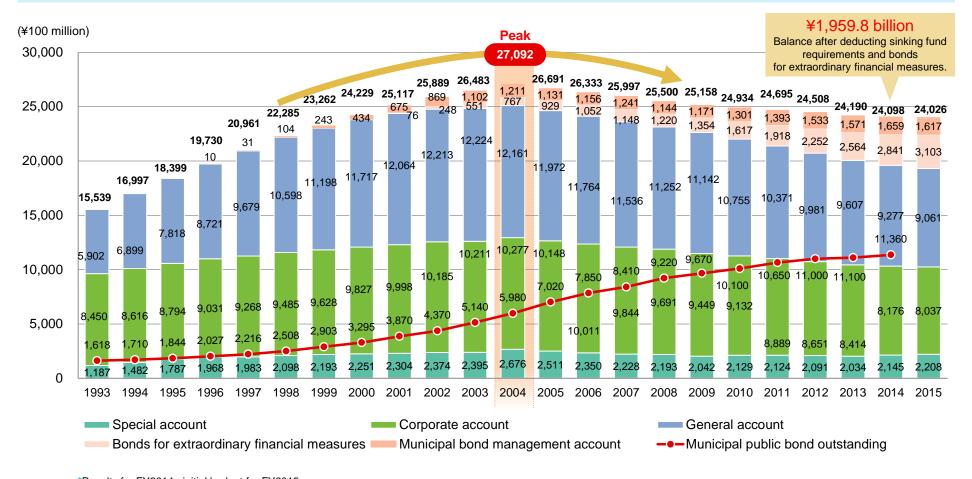
^{*} Municipal outstanding bonds include an amount equivalent to the value of the sinking fund.

Outstanding Bonds by Account (FY2014) Corporate account ¥831.4 billion, 34.5% of all accounts Industrial water High-speed railway Water Sewer General account ¥1,363.0 billion, Harbor 56.6% of all Other/ accounts Special account Special account ¥215.4 billion, 8.9% of all accounts



18. Trends of Outstanding Municipal Bond

- As a result of consistent efforts to restrain the issue amount of municipal bonds, the amount of outstanding bonds that peaked out in FY2004 is declining in total. We will continue making efforts to restrain the issue amount of municipal bond.
- The outstanding municipal bond in all accounts was less than ¥2.0 trillion at the end of FY2014, excluding sinking fund requirements as redemption resource of municipal bond and bonds for the extraordinary financial measures.



*Results for FY2014, initial budget for FY2015



19. Major Financial Indicators (FY2014)

- The personnel expenses ratio of Fukuoka City is the lowest among ordinance-designated cities.
- As a result, the mandatory expense ratio is high-ranking, and the ordinary revenue/expenditure ratio, an indicator of fiscal flexibility, is in the top half of these cities.

Mandatory ex	xpense ratio	Ordinary revenue	e/expenditure ratio	Financial ca	pacity index	E
Sendai	39.7%	Okayama	87.5%	Kawasaki	1.00	5
Niigata	43.7%	Kumamoto	90.6%	Nagoya	0.98	
FUKUOKA	48.1%	Hamamatsu	91.7%	Saitama	0.97	
Kitakyushu	49.7%	Shizuoka	91.9%	Yokohama	0.96	
Sapporo	50.2%	FUKUOKA	93.3%	Chiba	0.95	
Shizuoka	50.6%	Sapporo	94.0%	Sagamihara	0.94	
Saitama	50.6%	Niigata	94.6%	Osaka	0.92	
Kawasaki	52.1%	Kobe	95.1%	Shizuoka	0.90	
Hamamatsu	52.3%	Sakai	95.3%	Hamamatsu	0.88	
Okayama	53.0%	Saitama	96.7%	Sendai	0.87	ŀ
Sagamihara	53.0%	Chiba	97.4%	FUKUOKA	0.86	
Chiba	53.2%	Yokohama	97.4%	Sakai	0.84	
Yokohama	53.9%	Hiroshima	97.7%	Hiroshima	0.82	
Kyoto	54.6%	Sagamihara	98.1%	Okayama	0.78	
Hiroshima	55.3%	Sendai	98.2%	Kobe	0.78	
Nagoya	55.4%	Osaka	98.8%	Kyoto	0.78	
Sakai	55.8%	Nagoya	99.3%	Niigata	0.73	
Kumamoto	56.1%	Kawasaki	99.7%	Kitakyushu	0.71	
Kobe	58.1%	Kyoto	99.8%	Sapporo	0.70	
Osaka	60.6%	Kitakyushu	101.6%	Kumamoto	0.70	

Effective bond	d expense ratio
Sagamihara	3.4%
Saitama	5.2%
Sakai	5.4%
Sapporo	5.9%
Kawasaki	8.2%
Kobe	8.7%
Shizuoka	9.3%
Osaka	9.3%
Kumamoto	9.9%
Hamamatsu	10.2%
Sendai	10.8%
Niigata	11.0%
Okayama	11.0%
Kitakyushu	11.8%
FUKUOKA	12.6%
Nagoya	13.0%
Kyoto	15.0%
Hiroshima	15.4%
Yokohama	16.9%
Chiba	18.4%

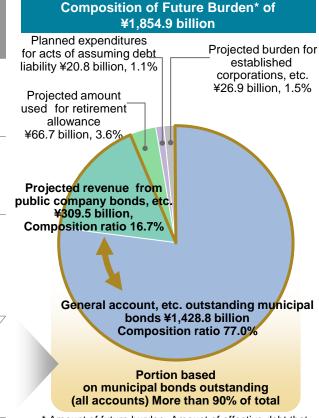
- Mandatory expense ratio = Personnel expenses + Subsidies + Bond expenses / Total expenditures
- Ordinary revenue/expenditure ratio = General revenue sources for ordinary expenditures / Total general revenue sources
- Financial capacity index = Past 3 years average of standard fiscal revenue/standard fiscal demand
- Effective bond expense ratio = [Bond expenses (interest and redemptions of municipal bonds) + Effective bond expenses] / Average over past three years for general revenue sources (revenue sources with no designated use)
- Effective bond expenses = Ordinary expenditures, etc. used for redemptions of public corporation bonds, etc.



20. Ratios to Judge Financial Soundness (4 indicators)

- All the indicators have improved every year. The trend continued in FY2014 settlement and the indicators fell below the early fiscal soundness standards.
- Since the effective bond expense ratio went under 18% in FY2008 settlement, Fukuoka City has been reclassified from "authorized entity" to "consultative entity" for bond issuance starting from the FY2009.
- Regarding the future burden ratio, more than 90% of the inclusion belongs to outstanding municipal bonds, and we expect it to decline steadily by future initiatives to reduce balance of municipal bonds.

	Fukuoka City			Early fiscal	Fiscal	
Indicator	FY 2012 settlement	FY 2013 settlement	FY 2014 settlement	soundness standards	revitalization standards	Plar for ac
Effective deficit ratio (Deficit of general account)	_	_	_	11.25%	20%	Projeused
Effective consolidated deficit ratio (Deficit of all accounts)	_	_	-	16.25%	30%	Proje public
Effective bond expense ratio (Burden for repayment of debt)	14.6%	13.4%	12.6%	25%	35%	Com
Future burden ratio (Amount of outstanding debt that may become a future burden for the general account, including extragovernmental organizations)	191.9%	174.8%	, 168.0%	400%		*



* Amount of future burden: Amount of effective debt that will become a future burden on the general account, etc.



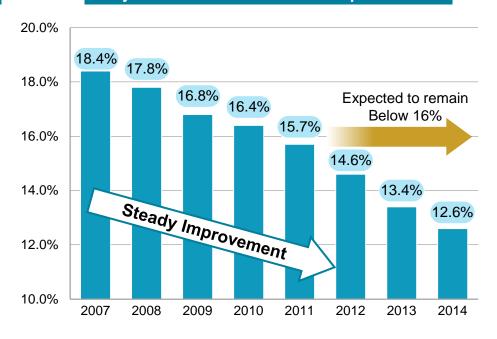
21. Ratios to Judge Financial Soundness (Outlook for effective bond expense ratio)

■ Through progressive restraint of municipal bond issuance below the capital redemption amount, we expect reduced outstanding municipal bond and reduced burden of bond expense in the future with the effective bond expense ratio.

Initiatives in FY2014 Results Forecast (General Account)

Restrain bond issuance	Approximately ¥ 75.5 billion (— ¥ 0.1 billion vs. FY2013)
Redemptions of principal	Approximately ¥80.8 billion (— ¥ 1.0 billion vs. FY2013)
Interest from bond reduction fund appropriated for bond redemptions	Approximately ¥3.1 billion (± ¥ 0.0 billion vs. FY2013)

Projections for Effective Bond Expense Ratio

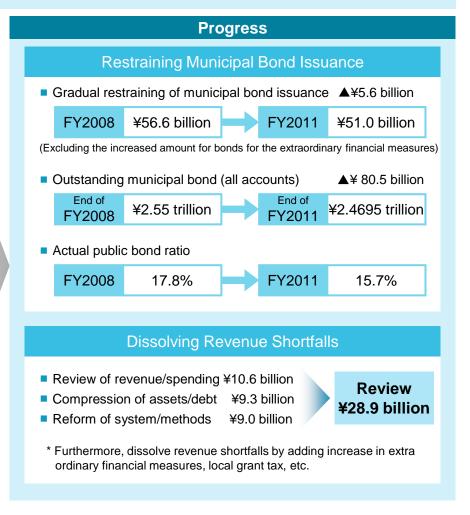




22. Measures to Improve Financial Soundness and Progress

- From FY2008 to FY2011, based on the "Fiscal Renewal Plan", Fukuoka City has produced certain results by promoting proactive initiatives in restoring soundness both in terms of revenue and expenditure.
- Continuously from FY2013, we have been engaging in further reforms for administrative and financial soundness based on the new "Administrative and Fiscal Reform Plan" (from FY2013 to FY2016).

Fiscal Renewal Plan Plan period FY2008 - FY2011 **Fundamental Stance** Drive more reforms for an earlier prospect towards fiscal soundness 2 Convert into fiscal management that is suitable for the city's capacity 3 Proactive disclosure/offer of fiscal information that are easier to understand **Objectives** (1) Establish a sustainable fiscal structure (Reduce amount of municipal bonds outstanding) Progressively reduce amount of municipal bonds issued each fiscal year to achieve a steady decline in bonds outstanding per capita. (2) Establish a consistently flexible fiscal structure (eliminate problem of insufficiency of revenue sources) Avoid fiscal rigidity by restricting growth in mandatory expenses **Fiscal Soundness Goals** Hold municipal bond issues in the FY2011 general account to between ¥45 billion and ¥50 billion. Reduce municipal bonds outstanding to about ¥2 trillion over the next decade (was ¥2.6 trillion in FY 2008), bringing bonds per capita to less than ¥1.5 million. Eliminate the revenue shortfall of ¥56.6 billion that is





expected until FY2011.

23. "Administrative and Fiscal Renewal Plan"

- Actions for "Sound Financial Management"

Administrative and Fiscal Renewal Plan Period: 4 years from FY2013 to FY2016

■ To achieve **sound financial management**, we optimize the priorities of our projects within the limited financial resources, and while securing administrative services needed for civic life, we secure financial resources needed to promote important measures and respond to new challenges.

Numerical target (1) Secure financial resources for policy expenses

To set the goal to build our resources to promote important measures and to respond to new issues with "build and scrap" spirit, instead of responding to declining resources.

Build

- Steady implementation of "Policy Promotion Plan."
- Responding to new challenges

General revenue to be secured:

Over ¥75 billion (Total of FY2014 to 2016)

General resources that can be used for policy expenses (Total of FY2014 to 2016) [Present] Secure approx. ¥30 billion.

+Over ¥45 billion ◀

[Target] Secure over ¥75 billion.

Generate additional ¥45 billion financial resources. (Total of FY2014 to 2016)

Scrap

- Review of ordinary expenses Over ¥25.5 billion (Streamlining public administration operation, review of roles and responsibilities, Review of administrative services)
- Secure revenue Over ¥19.5 billion
 (Enhancing income and tax collection rates, effective utilization of city owned assets, etc.)

Numerical target (2) Restrain municipal bond issuance

- To maintain our path of reducing municipal bond issuance and will reduce outstanding municipal bond in medium and long term.
- To restrain the amount of municipal bond issuance in general account below ¥160 billion as a total of FY2013 to 2016. (excluding bonds for the extraordinary financial measures)

Municipal bond issuance in the general account

(excluding bonds for the extraordinary financial measures)

Financial Renewal Plan (FY2013 to 2016)

[Target] Restrain under ¥160 billion.

(Total of FY 2013 to 2016)

Financial Renewal Plan (FY2008 to 2011)

Issuance results during the plan period [Present]¥168.9 billion

Bonds for the extraordinary financial measures

■ We ask the national government to abolish it. We also restrain issuance against maximum issuance of the bond as much as possible.

Entire municipal bond issuance amount

We keep the issue amount of the entire municipal bond below the principle redemption amount and will not increase the outstanding amount.



24. Startup City Fukuoka

- Fukuoka City has been selected as a National Strategic Special Zone for Global Startups and Job Creation. (March 2014)
- The aim is to improve the rate of establishing business by offering support for startups, promote innovation by attracting MICE and create new business.

Startup means

- (1) starting a new company
 - (2) starting a new business within a company
 - (3) making a new company grow large in a short period of time

MICE is a collective term for Meeting (company meetings, trainings), Incentive (compensation, invitation tours),

Convention (international conferences), Event/Exhibition, and other such business events where large numbers of visitors are expected to interact

Initiative that leverages the National Strategic Special Zone system - Energizing Japan from Fukuoka -

First Five Years of Startup

- Lower effective corporate tax rate
- Hiring of highly skilled foreign personnel (review of residence qualifications, etc.)
- Lifting the ban on practice by foreign doctors (considering accepting foreign doctors with high medical skills to attract foreign companies)
- Clarification of employment terms (utilization of guidelines to prevent labor-related disputes in advance and establishment of consultation centers, etc.)



25. Industrial Clusters for City Development (Attraction of domestic and international enterprises)

[Actions to attract enterprises to Fukuoka City]

- Corporations are attracted using Fukuoka City's appealing characters and potentials, such as the startup city's great business environment and its no. 1
 rate of new business formation, and the abundant human resources from the city's concentration of higher educational institutions
- We carry out strategic actions to attract enterprises in the growing industries, such as creative industry (e.g. IT, digital contents) and environmental energy industry (e.g. research and development of the solar battery and the hydrogen energy).

Target

We aim to create 3,000 new jobs by establishing 50 new companies every year.

★Results of 2014 : 52 new companies, creating approximately 1,290 new jobs.

Site Location Support System

Max. ¥3 billion for site location subsidy

This is the largest site location subsidy among the ordinancedesignated cities.

*Number of applications: FY2012: 15, FY2013: 20, FY2014: 25

Target industries

- Knowledge creating industry
- Health, medicine, welfare related industry
- Environment/energy related industry
- Business in Asia
- Logistics related businesses
- Urban-oriented industry
- · Function of head office etc.
- Large-scale facilities to collect customers



Examples of New Companies							
Name of corporation Contents Characteristics							
<pre><knowledge creating="" industry=""> Amazon Japan Co., Ltd.</knowledge></pre>	Call Center	Amazon.co.jp's third customer service center in Japan					
<head office=""> MassMutual Life Insurance Company (FY2014)</head>	Head office, Call Center	Establishment of the Fukuoka Head Office for enhancing business continuity during large- scale disasters and for strengthening the sales structure					
<head office=""> WORLD HOLDINGS CO.,LTD.(FY2014)</head>	Head office	Establishment of the Fukuoka headquarters taking into account the acceleration in Asia strategy					
<logistics industry="" related=""> ASKUL Co., Ltd. (FY2013)</logistics>	Logistics facility	Warehouse, Distribution center					

New companies are coming to Fukuoka City one after another, looking for highly skilled human resources and businesses with Asian countries!



26. Credit Ratings of Fukuoka City

Fukuoka City obtained credit ratings on April 8, 2008 with an aim to enhance assessment of the city in the market.

Rating Agency: Moody's Japan K.K.		
Debt denominated in yen	A1/[Outlook: Stable]	
Credit standing as a local government	BCA(Base Line Credit):a2	

^{*} As of Jan, 2015

Ratings of Other Municipalities

	Domestic currency bond rating	ВСА
Fukuoka City	A 1	a2 •
Fukuoka Pref.	A1	a2
Shizuoka Pref.	A1	a2
Hiroshima Pref.	A1	a2
Sapporo City	A1	a2
Shizuoka City	A1	a2
Hamamatsu City	A1	a2
Sakai City	A1	a2
Niigata Pref.	A1	а3
Nagoya City	A1	а3
Osaka City	A1	a3
Kyoto City	A1	a3

For BCA, Fukuoka City receives high evaluation.

- a2 Higher ranking
- a3 Lower ranking

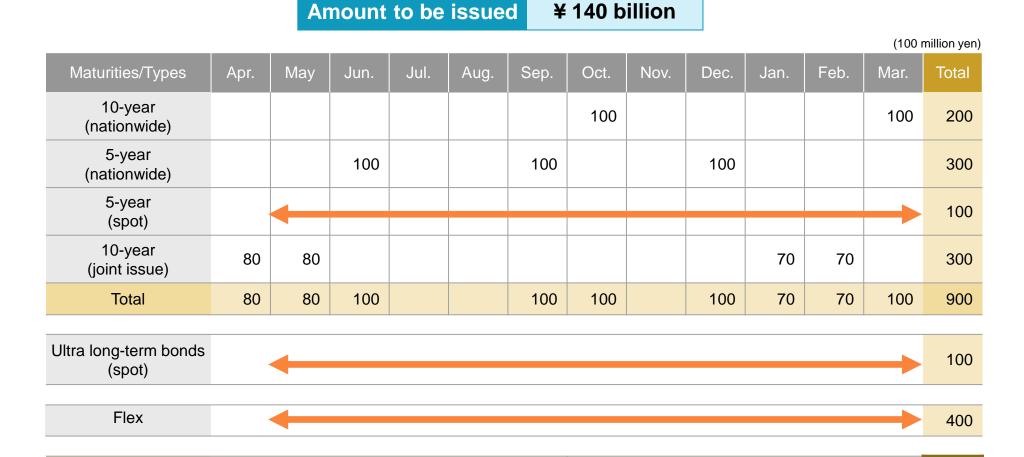
Evaluation By Rating Agency

- Fiscal conditions have improved steadily. The financial reform has further accelerated under the "Fiscal Renewal Plan."
- Municipal bonds outstanding (all accounts) have decreased; the trend will continue over the medium term.
- Fukuoka City is a cornerstone of Kyushu economy.
- Growth potentiality of local economy (e.g. population growth, attraction of enterprises).

^{*} Municipalities that have obtained credit ratings from Moody's Japan are given.



FY2015 Fukuoka City Plan for Municipal Bond Public Offerings



First half 360+α



Total

1,400

Second half 440+β

^{*} There may be changes to both the amounts to be issued and the months for bond issues.

Contact

Please feel free to contact for any inquiry.

General Affairs & Fund Section
Finance Department
Finance Bureau of Fukuoka City
1-8-1 Tenjin, Chuo-ku, Fukuoka City 810-8620





